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THE DIRECTOR OF CENTRAL INTELLIGENCE
WASHINGTON 25, D. C.

MEMORANDUM FOR: Assistant for Coordination

SUBJECT : Planning for National Emergency and Wartime Situations

1. It is requested that you initiate a study with appropriate recommendations for the Director of Central Intelligence (DCI), which would provide an adequate base for the subsequent development of formal implementing national emergency and wartime plans and preparations by the DCI and the Central Intelligence Agency (CIA). The study should take into consideration varying conditions of national emergency short of war, limited war, or full-scale war. It should be directed toward covering, under these varying conditions, the following interrelated and essential items:

a. The functions, and their scope and character, which should be carried out by the headquarters components of the CIA;

b. The extent and character of the support which should and could be rendered by the CIA and other members of the intelligence community to the DCI in his capacity as the principal intelligence officer of the United States Government and coordinator of all United States foreign intelligence activities, including analysis of the support role and the responsibilities of the United States Intelligence Board (USIB).

2. The principal objective of the study should be to arrive at a determination as to what we (at the Washington Headquarters level) should do when national emergency occurs or war starts. Those recommendations, which if implemented, might affect the functions or plans of other agencies, should be so identified.

3. In preparing the study and recommendations, consideration must be given to:

a. The continuing duality of the role of the DCI, and his specific responsibilities as delineated in the President's letter of 16 January 1962;

b. All functions of the DCI and the CIA as currently assigned under the National Security Act, the National Security Council Intelligence Directives (NSCIDs), and other applicable instructions or directives, with emphasis on CIA services of common concern;

c. The National Military Command System (NMCS);

d. Planning in being or proposed, stemming from NSC 6027 and National Security Action Memorandum No. 154 dated 19 May 1962;

e. The existing agreement on Command Relationships between the CIA Organization and the Armed Forces in active theaters of war where American Forces are engaged, dated 27 August 1957;

f. Significant changes in the patterns of intelligence activity which might occur as a result of varying levels of specified contingencies.

4. You should, of course, keep in mind that plans for emergency and wartime situations must provide for rapid, effective, and smooth transition to an emergency or wartime operational status, under the various contingencies, and your recommendations should be consistent with this requirement.

5. The study and recommendations will require appropriate consultation with other Government departments and agencies, including the Office of Emergency Planning (OEP), to ensure consistency with national policy and thinking.

6. I would appreciate your bringing the study and recommendations to conclusion at the earliest date consistent with proper analysis of the complex factors involved therein.

7. I am instructing all components of the CIA to afford you full assistance and support in carrying out this important task. In this connection, I particularly desire that you examine existing internal CIA arrangements and activities for emergency planning, e.g., the DD/P War Plans Staff and the DD/S Emergency Planning element, in order to recommend appropriate CIA arrangements for carrying forward detailed planning and preparations on this subject.

8. I will also request the other departments and agencies concerned to provide such assistance as may be required.


MARSHALL S. CARTER

Lieutenant General, USA
Deputy Director of Central Intelligence

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